



# TTISI Team Driving Forces TTI Success Insights 7-18-2017

**Sample Company** 17785 N Pacesetter Way Scottsdale, AZ 480-555-5555





#### **CONTENTS OF THE REPORT**

- Overview A summary examining the composition of your team's Driving Forces.
- Team Characteristics Defines the makeup of your organization by Driving Forces segment and shares the primary cluster graphs of individuals on your team.
- Primary Cluster Overview Lists each team member by their primary Driving Forces.
- Driving Forces Group Bars Identifies the primary, situational, and indifferent clusters of the team.
- Driving Forces Characteristics Hierarchy Compares individual scores to others on the team, team averages, and population means.

#### **TEAM MEMBER LIST**

James Alire Kate Biben Vanessa Boettcher Tom Bogart **David Bonnstetter** Alec Bonnstetter Ron Bonnstetter Rick Bowers John Carli Craig Casimir Nick Chris Dave Clark Rodney Cox Philip Daugs Kayla DeVault Todd Fox Candice Frazer Eric Gehrig Susan Ginn Erin Healy Jill Heberling **Dustin Hebets** Cameron Hood Richard Hunt Nancy K. Anne Klink Amy Lane Favor Larson Ann Leitensdorfer

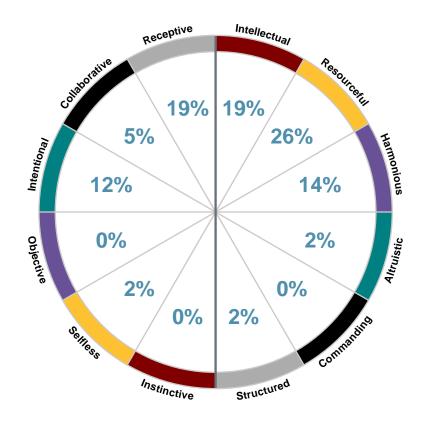
Carol Mettenbrink

Rvan Miller Cherisse Mowry Cassandra Nelson Rico Rivera Cindy Rosser **Brent Rowland** Anubhay Sharma Robert Stokes Sandra Stoner Teresa Taylor **Bobby Tyning** Kefei Wang Adam Wong

#### **OBSERVING DRIVING FORCES**

Have you ever noticed some people:

- Seek knowledge relevant and useful to their current situation
- Seek to expand their understanding and knowledge in all endeavors
- Tend to be unrestrained in the application of resources
- Tend to utilize and apply their resources to maximize return
- Seek function in their surroundings
- Seek to fully experience their surroundings
- Tend to be selective in who they help and serve
- Tend to serve, help and eliminate the suffering of others indiscriminately
- Seek to share power, recognition and control
- Seek to be recognized and control their own destiny
- Tend to remain open and flexible in their methodologies and approach to life
- Tend to live within defined systems and traditional approaches



**Instinctive** - People who are driven by utilizing past experiences, intuition and seeking specific knowledge when necessary.



**Intellectual** - People who are driven by opportunities to learn, acquire knowledge and the discovery of truth.

Selfless - People who are driven by completing tasks for the sake of completion, with little expectation of personal return.



Resourceful - People who are driven by practical results, maximizing both efficiency and returns for their investments of time, talent, energy and resources.

Objective - People who are driven by the functionality and objectivity of their surroundings.



Harmonious - People who are driven by the experience, subjective viewpoints and balance in their surroundings.

Altruistic - People who are driven to assist others for the

Intentional - People who are driven to assist others for a specific purpose, not just for the sake of being helpful or supportive.



Others

satisfaction of being helpful or supportive.

Collaborative - People who are driven by being in a supporting role and contributing with little need for individual recognition.



Power

**Commanding** - People who are driven by status, recognition and control over personal freedom.

**Receptive** - People who are driven by new ideas, methods and opportunities that fall outside a defined system for living.



**Structured** - People who are driven by traditional approaches, proven methods and a defined system for living.



## Resourceful Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Resourceful as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### **POTENTIAL STRENGTHS**

- Configure resources to maximize output
- Maximize efficiency and productivity
- Sensitive to wasting time, resources, or opportunities
- Focus on achieving measurable and practical results
- Focus on the return on investment

#### POTENTIAL WEAKNESSES

- May only be willing to give if there is an opportunity for a return
- Tend to view people and resources as tools to achieve an outcome
- May view material possessions and money as a scorecard
- May be perceived as a workaholic

### Resourceful Selfless

#### **ENERGIZERS**

**Obtain practical results** Eliminate waste Compensate based on performance

#### STRESSORS

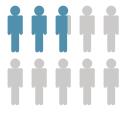
Be redundant Use resources inefficiently Ignore the return on investment



of the Population

#### **WORDS THAT WORK**

**Profitable Efficient** Benefit



11/43 26% of the Team

#### **WORDS THAT DON'T WORK**

**Endless** 

**Donate** 

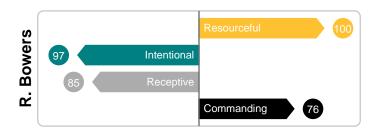
Casual

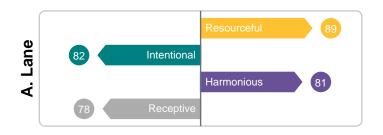


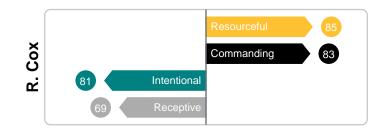
## SUCCESS INSIGHTS. Resourceful Primary Drivers

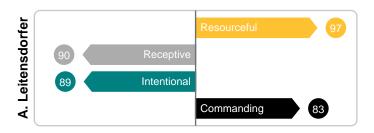
#### RESOURCEFUL TEAM

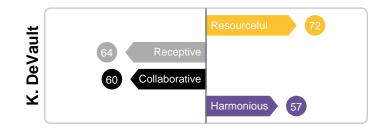
**Rick Bowers** Rodney Cox Kayla DeVault Anne Klink Amy Lane Ann Leitensdorfer Carol Mettenbrink Ryan Miller Cindy Rosser Anubhav Sharma Adam Wong

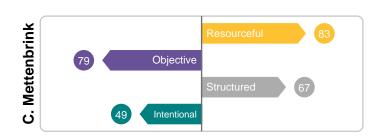


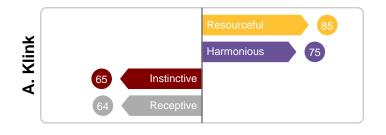


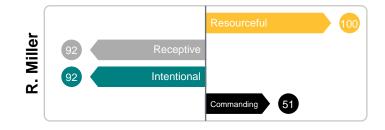








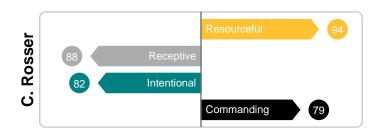


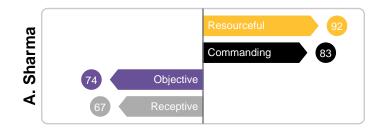


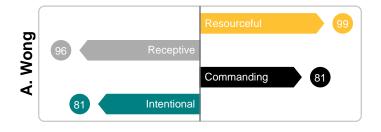




# TTI SUCCESS INSIGHTS. Resourceful Primary Drivers Continued











## SUCCESS Intellectual Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Intellectual as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### **POTENTIAL STRENGTHS**

- Continually seek new knowledge and information
- Eager to learn and discover
- Research much more thoroughly compared to others
- Focus on information and facts
- Seek to make the unknown known

#### POTENTIAL WEAKNESSES

- Can value discovery over other priorities
- Can be perceived as lacking common sense
- May pursue knowledge at the expense of practical matters
- May make decisions without subjective or emotional considerations



#### **ENERGIZERS**

Increase knowledge **Learn continuously** Objectively analyze ideas

#### STRESSORS

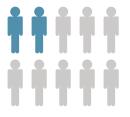
Rush through learning Restrict knowledge Approach ideas subjectively



16% of the Population

#### **WORDS THAT WORK**

**Identify** Discover Learn



8/43 19% of the Team

#### **WORDS THAT DON'T WORK**

Guess

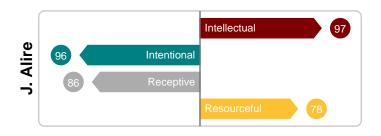
Relevant Intuitive

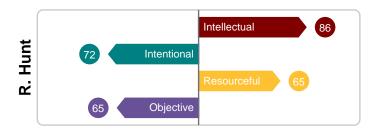


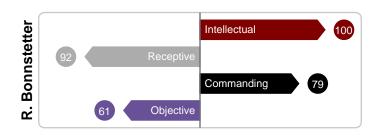
## SUCCESS Intellectual Primary Drivers

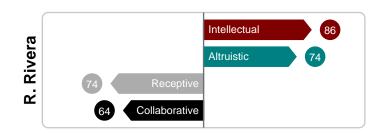
#### INTELLECTUAL TEAM

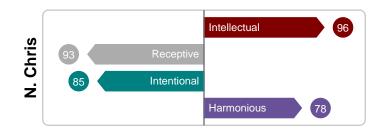
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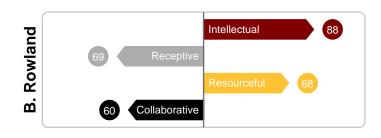


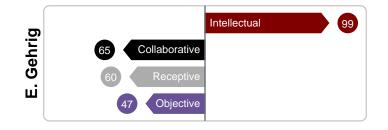


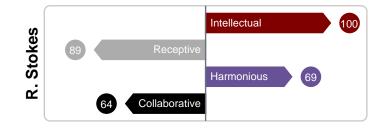














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## SUCCESS INSIGHTS. Receptive Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Receptive as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### POTENTIAL STRENGTHS

- Draw from many systems and ways of thinking to create something new
- Open to new ideas, methods and opportunities
- Consider themselves an independent thinker
- Seek new ways to accomplish routine tasks
- Adopt only aspects of systems if they see a benefit

#### **POTENTIAL WEAKNESSES**

- Resist overly structured ways of thinking and approaches
- Seek change for the sake of change
- Resist systems or structures being forced on them
- Question every system and every step in a system

#### Receptive



Structured

Methodologies

#### **ENERGIZERS**

**Question unnecessary protocols Create new systems** Think Out-of-the-box

#### STRESSORS

Support status quo Follow outdated processes **Act repetitively** 



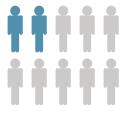
of the Population

#### **WORDS THAT WORK**

**Possibilities** 

**Agile** 

**Open-minded** 



8/43 19% of the Team

#### **WORDS THAT DON'T WORK**

Constant

**Tradition** 

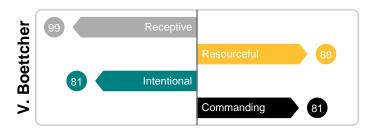
Routine

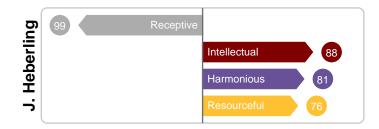


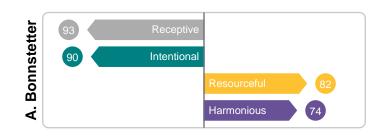
# TTI SUCCESS INSIGHTS. Receptive Primary Drivers

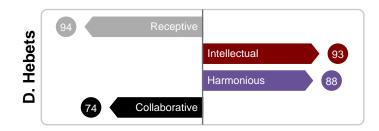
#### RECEPTIVE TEAM

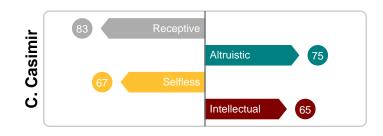
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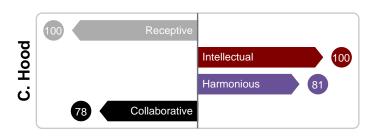


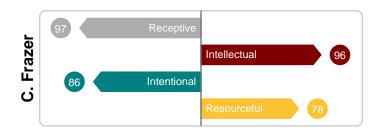


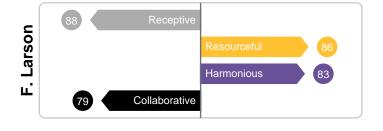
















## SUCCESS Harmonious Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Harmonious as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### POTENTIAL STRENGTHS

- Focus on the emotions and balance in the environment
- Value the journey as much as the destination
- Seek to create harmony and balance in their surroundings and relationships
- See the importance of the experience
- See value in and enjoy the experience of their surroundings

#### POTENTIAL WEAKNESSES

- Concern for appearance may slow progress, function and tangible outcomes
- An imbalance or distraction in one area may affect other or all aspects of life
- Pursuit of experiences supersedes practical concerns
- Subjective feeling can conflict with objective reality

#### Harmonious **Objective Surroundings**

#### **ENERGIZERS**

**Appreciate beauty and harmony Experience surroundings Express imagination** 

#### STRESSORS

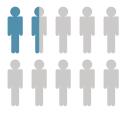
Have lackluster surroundings **Disregard balance Overemphasize function** 



of the Population

#### **WORDS THAT WORK**

**Expression Atmosphere Balance** 



14% of the Team

#### **WORDS THAT DON'T WORK**

**Function Objective** Compartmentalize

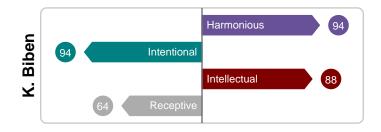
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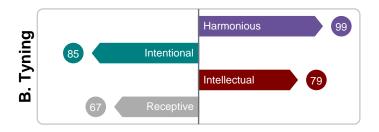


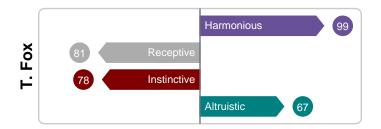
## SUCCESS INSIGHTS. Harmonious Primary Drivers

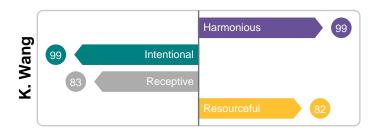
#### HARMONIOUS TEAM

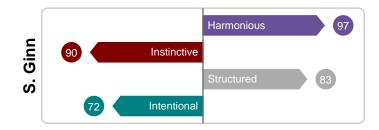
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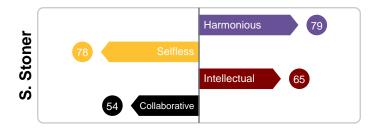














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## SUCCESS Intentional Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Intentional as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### POTENTIAL STRENGTHS

- Choose who, when, and how much to help based on the desired outcome
- Expect people to be self-reliant and resist intervening until necessary
- Seek to develop or help others when they can see future opportunities
- Downplay emotions when making decisions concerning people
- Will help others when others are willing to work hard

#### POTENTIAL WEAKNESSES

- May create scenarios that benefit themselves more than others
- May expect something in return each time they help or serve others
- Tend to value people as an opportunity or resource rather than as an individual
- Focus on themselves, perhaps at the expense of others

### WORDS THAT WORK

14% of the Population Purposeful Selective Benefit

#### Intentional



**Altruistic** 

**Others** 

#### **ENERGIZERS**

Be with purposeful people Rely on self Develop internal advocates

#### STRESSORS

Act without personal benefit
Disregard contribution
Make emotion-based decisions



**5/43**12% of the Team

#### **WORDS THAT DON'T WORK**

**Kindness** 

Volunteer

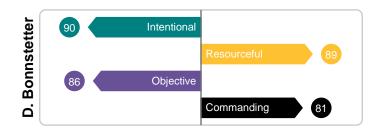
**Donate** 

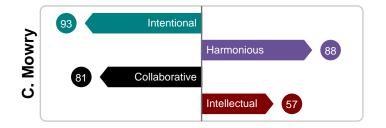


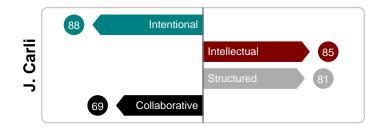
## SUCCESS Intentional Primary Drivers

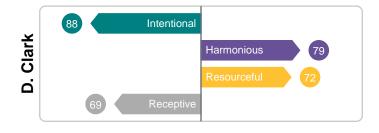
#### INTENTIONAL TEAM

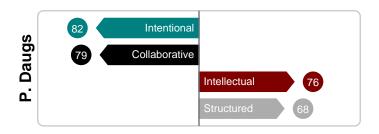
David Bonnstetter John Carli Dave Clark Philip Daugs Cherisse Mowry













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## SUCCESS Collaborative Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Collaborative as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### POTENTIAL STRENGTHS

- Set aside their own agenda for the good of the company/community
- Seek to fit in rather than stand out
- Focus on what they contribute versus advancing their position
- Works behind the scenes to accomplish outcomes
- Feels comfortable in a supporting role

#### POTENTIAL WEAKNESSES

- Can be uncomfortable when they are singled out for their contribution
- May pass on leadership opportunities
- Tend to back down on issues important to them to not "rock the boat"
- May be overlooked because they do not promote themselves

#### **WORDS THAT WORK**



of the Population

**Together** Cooperative Community

#### **Collaborative**



Commanding

**Power** 

#### **ENERGIZERS**

Work on team projects Feel included Connect to the team

#### STRESSORS

Be in egotistical environments Recognize individual achievements Work alone

2/43 5% of the Team **WORDS THAT DON'T WORK** 

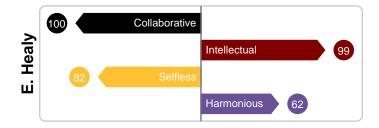
Status Individual Control

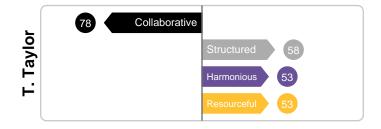


## TTI SUCCESS INSIGHTS. Collaborative Primary Drivers

#### COLLABORATIVE TEAM

Erin Healy Teresa Taylor









### SUCCESS INSIGHTS. Selfless Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Selfless as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### **POTENTIAL STRENGTHS**

- Provide assistance and resources with minimal expectation of personal return
- Accomplish tasks simply for the sake of accomplishment
- Define value or success by what comes out of a situation not what is put in
- Focus on the completion of a task rather than efficiency
- Willing to participate without consideration for personal circumstance

#### POTENTIAL WEAKNESSES

- May view activity as productivity
- Can potentially waste resources
- May value completion of the tasks over time, resources, or talent limitations
- Tend to have casual approach to how performance is measured

Selfless



Resourceful

#### **ENERGIZERS**

Work on unrestricted projects
Complete tasks
Act spontaneous

#### STRESSORS

Focus on the process
Measure success through efficiency
Assess practical results



**7%** of the Population

#### **WORDS THAT WORK**

Accomplish
Casual
Complete



1/43 2% of the Team **WORDS THAT DON'T WORK** 

**Efficient** 

**Maximize** 

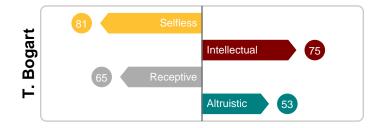
Gain



## SUCCESS INSIGHTS. Selfless Primary Drivers

#### SELFLESS TEAM

Tom Bogart







### SUCCESS INSIGHTS. Structured Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Structured as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### **POTENTIAL STRENGTHS**

- Seek to establish standards by which they operate
- May protect and potentially promote principles and beliefs
- Tend to have a "code" by which to live
- Place a high value on working within defined and structured systems
- Value a traditional and proven approach

#### POTENTIAL WEAKNESSES

- May place personal ideology before that of the organization
- Can over-promote their philosophy to others
- Can be closed-minded and judgmental toward other viewpoints
- Tend to resist change to established procedures

Receptive



**Structured** 

Methodologies

#### **ENERGIZERS**

Protect beliefs
Seek consistency
Fit within a structure

#### STRESSORS

Embrace new ideas
Disregard tradition
Redesign existing systems



5% of the Population

#### **WORDS THAT WORK**

Tradition Ideology Constant



1/43 2% of the Team **WORDS THAT DON'T WORK** 

Possibilities

New methods

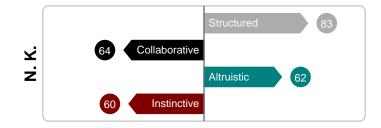
**Flexible** 



## TTI SUCCESS INSIGHTS. Structured Primary Drivers

#### STRUCTURED TEAM

Nancy K.







### SUCCESS INSIGHTS. Altruistic Team Characteristics

The following information will give team members a clear understanding and appreciation of team members with Altruistic as their number one driving force.

#### STRENGTHS AND WEAKNESSES

#### **POTENTIAL STRENGTHS**

- Act to alleviate suffering of others
- Take notice of and responds to people in need
- Believe that all people should have the opportunity to be the best they can be
- Volunteer and give generously of themselves
- Seek to help and support others

#### POTENTIAL WEAKNESSES

- May prioritize others' needs over their own needs
- Base personal decisions on the impact to others not self
- Act to alleviate suffering of others even at their own detriment
- May support others at the expense of their own work



#### **ENERGIZERS**

Eliminate conflict
Support humanitarian causes
Participate in charitable events

#### STRESSORS

Observe favoritism Ignore others in need Put self first



**6%** of the Population

#### **WORDS THAT WORK**

Comfort
Sacrifice
Compassion



1/43 2% of the Team

#### **WORDS THAT DON'T WORK**

Selective
Deliberate
Intentional

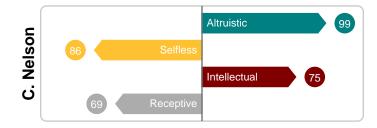
**TTISI Team Driving Forces** 



# SUCCESS INSIGHTS. Altruistic Primary Drivers

#### ALTRUISTIC TEAM

Cassandra Nelson







## SUCCESS INSIGHTS. Commanding Team Characteristics

The following information may be characteristics that are missing or could benefit the current team.

#### STRENGTHS AND WEAKNESSES

#### POTENTIAL STRENGTHS

- Strive to advance their position
- Value status and public recognition
- Seek to control their own destiny
- Create winning strategies and outcomes
- Strive to set themselves apart

#### POTENTIAL WEAKNESSES

- Tend to have a me versus we attitude
- Can be driven by the desire to achieve status and recognition
- May over emphasize the need to control or direct people and projects
- May not consider people in seeking personal advancement



#### **ENERGIZERS**

Obtain status symbols
Pursue advancement opportunities
Create and control destiny

#### **STRESSORS**

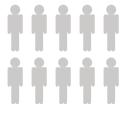
Delay personal advancement Lack authority Have a small workspace



13% of the Population

#### **WORDS THAT WORK**

Lead Control Win



**0/43**0% of the Team

#### **WORDS THAT DON'T WORK**

Together
Cooperative
Supportive



## SUCCESS Instinctive Team Characteristics

The following information may be characteristics that are missing or could benefit the current team.

#### STRENGTHS AND WEAKNESSES

#### **POTENTIAL STRENGTHS**

- Comfortable starting a project before gathering all information
- Seek specific information to address a current situation
- Seek information that has a direct application
- Can rely on past experiences
- Understand the value of intuition

#### POTENTIAL WEAKNESSES

- May start a project without all the required information
- Tend to jump to conclusions without gathering all the information
- Can rely too much on past experience and intuition
- May disregard excess information

#### Instinctive



Intellectual

Knowledge

#### **ENERGIZERS**

Decide based on intuition Learn on demand Apply past knowledge

#### STRESSORS

Conduct extensive research
Discuss hypothetical subjects
Justify intuitive decisions



3% of the Population

#### **WORDS THAT WORK**

Relevant Specific Apply



**0/43**0% of the Team

#### **WORDS THAT DON'T WORK**

Comprehensive
Classify
Examine



## SUCCESS INSIGHTS. Objective Team Characteristics

The following information may be characteristics that are missing or could benefit the current team.

#### STRENGTHS AND WEAKNESSES

#### POTENTIAL STRENGTHS

- Focus on the function not the appearance
- Can succeed in chaotic environments
- Isolate personal challenges and remains focused on the task
- Compartmentalize and focus on the situation
- Emphasize the destination not the journey

#### POTENTIAL WEAKNESSES

- Can over compartmentalize and miss the issues of the whole picture
- May overemphasize the function with disregard for appearance
- May ignore environments that are potentially distracting for others
- Tend to miss the overall experience by focusing only on tangible components

#### **Objective**



**Harmonious** 

**Surroundings** 

#### **ENERGIZERS**

Compartmentalize
Provide tangible outcomes
Decide based on data

#### **STRESSORS**

Be subjective
Put appearance over function
Pursue intangible ideas



12% of the Population

#### **WORDS THAT WORK**

Detach Function Reality



**0/43**0% of the Team

#### **WORDS THAT DON'T WORK**

Experience
Harmony
Subjective

Every individual has a hierarchy of Driving Forces, some of which may be a revelation to them when they experience their assessment results. Every human being encounters situations where they have to interact with aspects related to knowledge, utility, others, surroundings, power and methodologies. Driving Forces can be examined individually, but the majority of the time they act in combinations as we respond to situations. The various combinations of the Driving Forces can be virtually infinite, therefore TTI SI suggests that you consider a person's top four Driving Forces when examining why that individual is driven to do what they do.

The 12 Driving Forces will fall into one of three clusters: Primary, Situational or Indifferent. These clusters will affect why a person acts the way they do in every situation.

The top four Driving Forces create a cluster that moves a person to action most, if not all, of the time. Thus, by focusing on the cluster rather than a single driver, combinations are created that are very specific to the individual. The closer the scores are to each other, the more a person employs each driver. When dealing with the Primary cluster, it is important to consider which Primary Driving Force is the most relevant in a particular context.

This section includes the six keywords and the corresponding Driving Forces. Each keyword page lists the names of team members who have one of these factors in the Primary Driving Forces cluster.

Instinctive			Intellectual
	1	James Alire Ron Bonnstetter Nick Chris Eric Gehrig Richard Hunt Rico Rivera Brent Rowland	Robert Stokes
Susan Ginn	2	Tom Bogart John Carli Candice Frazer Erin Healy Jill Heberling Dustin Hebets Cameron Hood	
Todd Fox Anne Klink	3	Kate Biben Philip Daugs Cassandra Nelson Sandra Stoner Bobby Tyning	
Nancy K.		Craig Casimir Cherisse Mowry	
	4		

Selfless			Resourceful
Tom Bogart	1	Rick Bowers Rodney Cox Kayla DeVault Anne Klink Amy Lane Ann Leitensdorfer Carol Mettenbrink	Ryan Miller Cindy Rosser Anubhav Sharma Adam Wong
Cassandra Nelson Sandra Stoner	2	Vanessa Boettcher David Bonnstetter Favor Larson	
Craig Casimir Erin Healy	3	Alec Bonnstetter Dave Clark Richard Hunt Brent Rowland	
	4	James Alire Candice Frazer Jill Heberling Teresa Taylor Kefei Wang	

	Objective			Harmonious
		1	Kate Biben Todd Fox Susan Ginn Sandra Stoner Bobby Tyning Kefei Wang	
Carol Mettenbrink		2	Dave Clark Anne Klink Cherisse Mowry	
David Bonnstetter Anubhav Sharma		3	Jill Heberling Dustin Hebets Cameron Hood Amy Lane Favor Larson Robert Stokes Teresa Taylor	
Ron Bonnstetter Eric Gehrig Richard Hunt		4	Alec Bonnstetter Nick Chris Kayla DeVault Erin Healy	

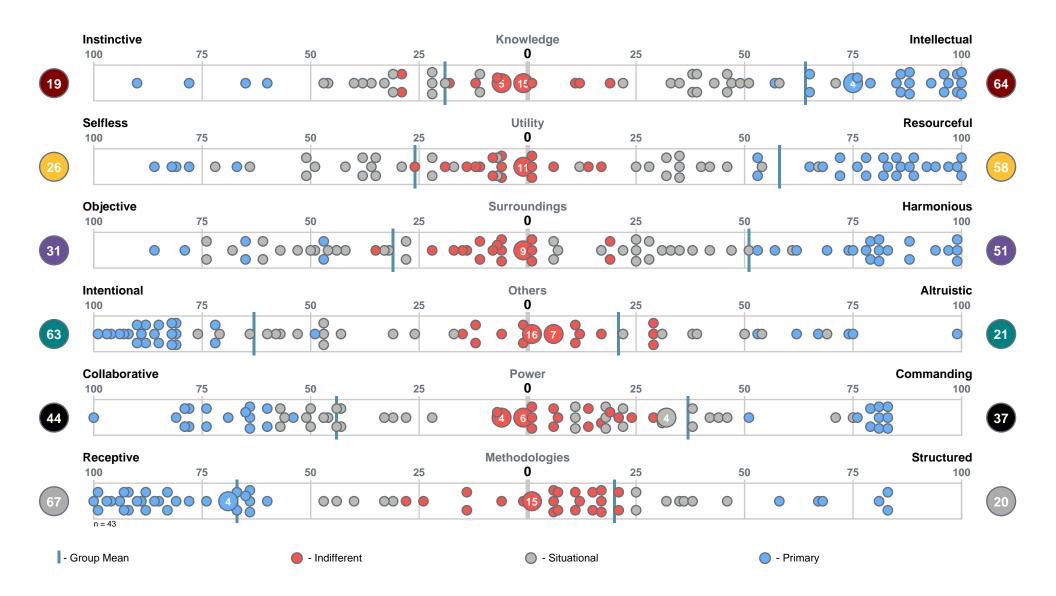
	Intentional		Altruistic
David Bonnstetter John Carli Dave Clark Philip Daugs Cherisse Mowry		Cass	sandra Nelson
James Alire Kate Biben Alec Bonnstetter Rick Bowers Richard Hunt Amy Lane Bobby Tyning	Kefei Wang	Craiq Rico	g Casimir Rivera
Vanessa Boettcher Nick Chris Rodney Cox Candice Frazer Ann Leitensdorfer Ryan Miller Cindy Rosser		Nand	cy K.
Susan Ginn Carol Mettenbrink Adam Wong		Tom Todo	Bogart d Fox

	Collaborative	<b>\$</b> 9\$	Commanding
Erin Healy Teresa Taylor	Collaborative		Commanding
		1	
Philip Daugs Eric Gehrig Nancy K.		2	Rodney Cox Anubhav Sharma
Kayla DeVault Cherisse Mowry		3	Ron Bonnstetter Adam Wong
John Carli Dustin Hebets Cameron Hood Favor Larson Rico Rivera Brent Rowland Robert Stokes	Sandra Stoner	4	Vanessa Boettcher David Bonnstetter Rick Bowers Ann Leitensdorfer Ryan Miller Cindy Rosser

## TTI SUCCESS INSIGHTS. Methodologies Overview

		9	
	Receptive	(路)	Structured
Vanessa Boettcher Alec Bonnstetter Craig Casimir Candice Frazer Jill Heberling Dustin Hebets Cameron Hood	Favor Larson	1	Nancy K.
Ron Bonnstetter Nick Chris Kayla DeVault Todd Fox Ann Leitensdorfer Ryan Miller Cindy Rosser	Brent Rowland Robert Stokes Adam Wong	2	Teresa Taylor
James Alire Tom Bogart Rick Bowers Eric Gehrig Rico Rivera Kefei Wang			John Carli Susan Ginn Carol Mettenbrink
Kate Biben Dave Clark Rodney Cox Anne Klink Amy Lane Cassandra Nelson Anubhav Sharma	Bobby Tyning	4	Philip Daugs

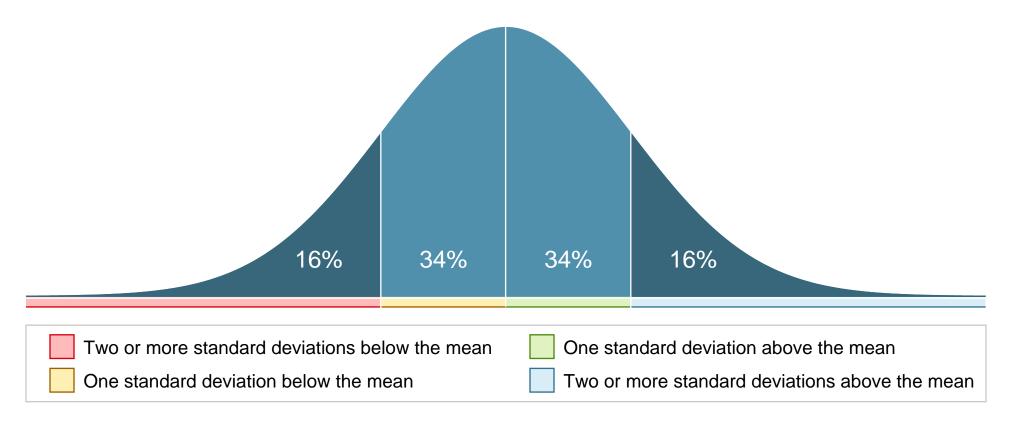
## SUCCESS INSIGHTS. Driving Forces Group Bars



Understanding how to read a bell curve and standard deviation will enable you to clearly analyze the composition of your team.

The bell curve, known as a normal distribution, is the most common type of distribution for a population. The highest point on the curve, represents the highest population of people, or the mean of the group. The standard deviation is a number used to show how data is spread out from the mean, representing a percentage of the total data collected.

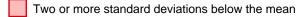
For example, if the assessment scores of 100 people are collected and used in a normal probability distribution, 68 people, representing 68% of the 100 assessment scores, should fall within one standard deviation of the mean. Thirty four percent will be one standard deviation above the mean and 34% will be one standard deviation below the mean. The remaining 32% of people will be two or more standard deviations away from the mean. Sixteen percent will be two or more standard deviations above the mean and 16% will be two or more standard deviations below the mean.





# TTI SUCCESS Driving Forces Comparison

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Driving Forces	√ear	V. 43.	onnetetter J. Al	ie f.ej	Dell 1.Br	Setticher 7.80	P. B.	Instated 2. Bo	unstetter 4.86	J. Cr	c. ca	sirit Mean
Receptive	67	33	86	64	99	65	93	92	85	6	83	46
Intellectual	64	38	97	88	75	75	49	100	39	85	65	54
Intentional	63	90	96	94	81	31	90	60	97	88	12	51
Resourceful	58	89	78	35	88	14	82	35	100	40	17	42
Harmonious	51	6	0	94	7	51	74	19	35	25	61	35
Collaborative	44	7	0	56	0	33	28	0	6	69	51	35
Commanding	37	81	75	17	81	44	46	79	76	14	32	50
Objective	31	86	68	0	65	28	11	61	33	53	17	50
Selfless	26	0	0	36	0	81	6	38	0	29	67	40
Altruistic	21	0	0	0	0	53	0	11	0	6	75	33
Structured	20	38	0	17	0	12	0	6	0	81	0	38
Instinctive	19	33	0	0	6	12	22	0	29	6	19	29

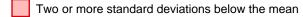


One standard deviation below the mean

Team Leader



		<b>A</b> •	, etter	/ ,	/ ,	/ ,	/ ,	/ /		/ ,	/	
Driving Forces	<b>Lear</b>	And O.B.	omstetter A.C.	itis O.C.	ark R. Co	o <sup>†</sup> 8.08	Jugs 4. De	Yaur Y. Fo	+ C.Kr	Stei 4. Ge	s. Gir	in Mean
Receptive	67	33	93	69	69	14	64	81	97	60	0	46
Intellectual	64	38	96	46	43	76	46	12	96	99	0	54
Intentional	63	90	85	88	81	82	53	12	86	43	72	51
Resourceful	58	89	54	72	85	67	72	25	78	46	42	42
Harmonious	51	6	78	79	28	25	57	99	6	33	97	35
Collaborative	44	7	50	43	6	79	60	31	0	65	50	35
Commanding	37	81	22	32	83	14	24	42	71	18	22	50
Objective	31	86	6	8	57	47	32	0	61	47	0	50
Selfless	26	0	17	11	0	22	12	49	6	35	38	40
Altruistic	21	0	0	6	0	0	31	67	0	29	6	33
Structured	20	38	0	15	11	68	21	6	0	25	83	38
Instinctive	19	33	0	31	38	6	29	78	0	0	90	29

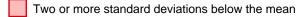


One standard deviation below the mean

Team Leader



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Driving Forces	Zear.	Vana.	onnstetter E. He	J.He	D. H	C.H	2.Hi	M.K.	P. 12	First P. 13	t. r	ison Mean
Receptive	67	33	40	99	94	100	47	14	64	78	88	46
Intellectual	64	38	99	88	93	100	86	19	11	39	75	54
Intentional	63	90	17	71	47	0	72	15	58	82	76	51
Resourceful	58	89	0	76	35	0	65	28	85	89	86	42
Harmonious	51	6	62	81	88	81	19	38	75	81	83	35
Collaborative	44	7	100	74	74	78	44	64	43	46	79	35
Commanding	37	81	0	6	6	0	32	19	38	31	0	50
Objective	31	86	11	0	0	0	65	46	14	6	0	50
Selfless	26	0	82	7	35	72	14	51	6	8	7	40
Altruistic	21	0	54	0	29	69	11	62	17	6	6	33
Structured	20	38	35	0	0	0	36	83	25	6	0	38
Instinctive	19	33	0	0	0	0	7	60	65	31	0	29



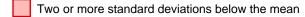
One standard deviation below the mean

Team Leader

One standard deviation above the mean



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Driving Forces	<b>Lear</b>	D.80	ingseter A. Le	kensdorker C. Me	tenbink 2. Mi	C.Mc	oned C. He	sor P. Riv	Sta C. Sco	See N. Ro	miand A. Shi	Mean
Receptive	67	33	90	24	92	31	69	74	88	69	67	46
Intellectual	64	38	47	33	51	57	75	86	22	88	35	54
Intentional	63	90	89	49	92	93	0	6	82	57	64	51
Resourceful	58	89	97	83	100	53	0	32	94	68	92	42
Harmonious	51	6	22	0	47	88	28	25	42	31	17	35
Collaborative	44	7	0	44	22	81	47	64	6	60	6	35
Commanding	37	81	83	38	51	7	32	18	79	21	83	50
Objective	31	86	49	79	22	6	42	50	28	44	74	50
Selfless	26	0	0	8	0	22	86	51	0	19	0	40
Altruistic	21	0	0	29	0	0	99	74	6	22	12	33
Structured	20	38	0	67	0	46	17	15	7	21	11	38
Instinctive	19	33	22	46	22	18	6	6	47	0	40	29



One standard deviation below the mean

Team Leader



		'10.	<b>Stetter</b>	, s	,	<u>a</u>	, s		
Driving Forces	Learn	0.86	onnstetter 2.5%	S. St	oner 7.78	Alot 8.Th	ring 4.W	and A.	Med Med
Receptive	67	33	89	44	28	67	83	96	46
Intellectual	64	38	100	65	38	79	58	71	54
Intentional	63	90	26	47	47	85	99	81	51
Resourceful	58	89	12	6	53	32	82	99	42
Harmonious	51	6	69	79	53	99	99	0	35
Collaborative	44	7	64	54	78	57	57	0	35
Commanding	37	81	11	29	11	18	11	81	50
Objective	31	86	7	15	35	0	0	74	50
Selfless	26	0	64	78	26	42	0	0	40
Altruistic	21	0	50	39	38	6	0	0	33
Structured	20	38	7	32	58	17	0	0	38
Instinctive	19	33	0	11	36	0	11	0	29

One standard deviation below the mean

Team Leader